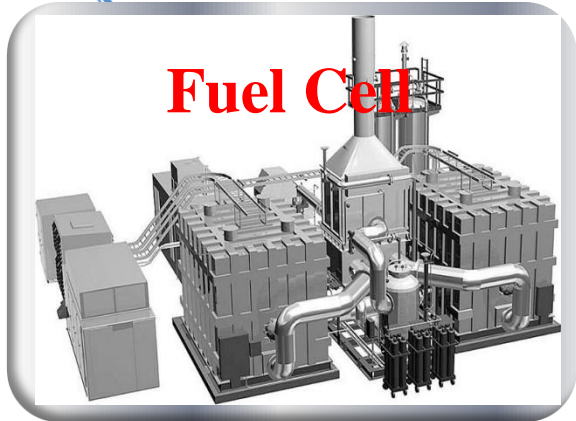
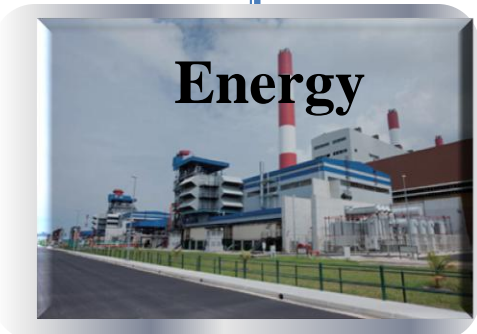
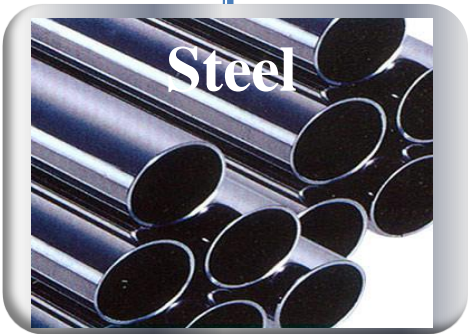
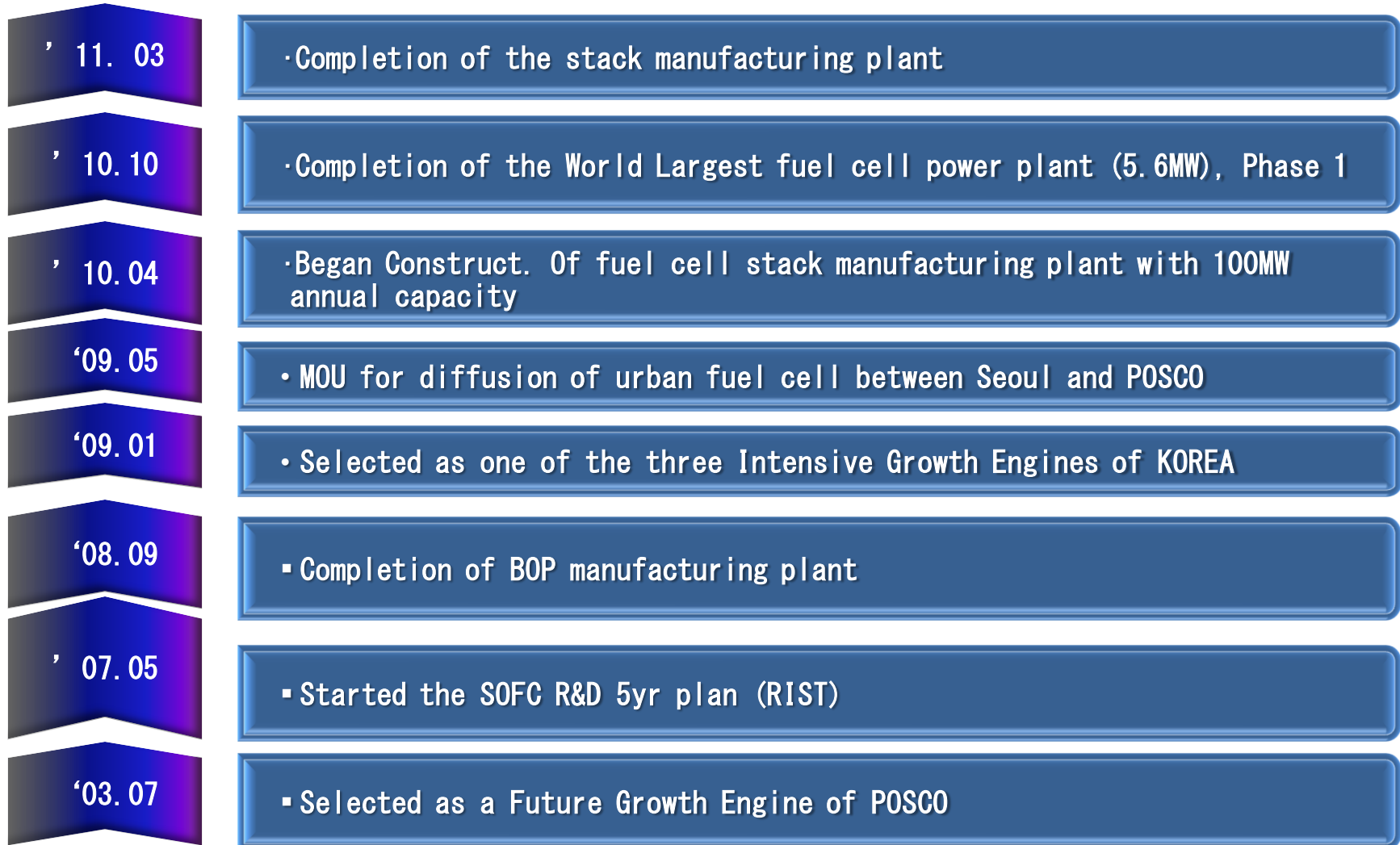


Fuel Cell Power Business Intro.

1. POSCO Power
2. Fuel Cell of POSCO Power
3. Status of Fuel Cell Business
4. Status of the fuel cell Develop.
5. Green Growth Vision



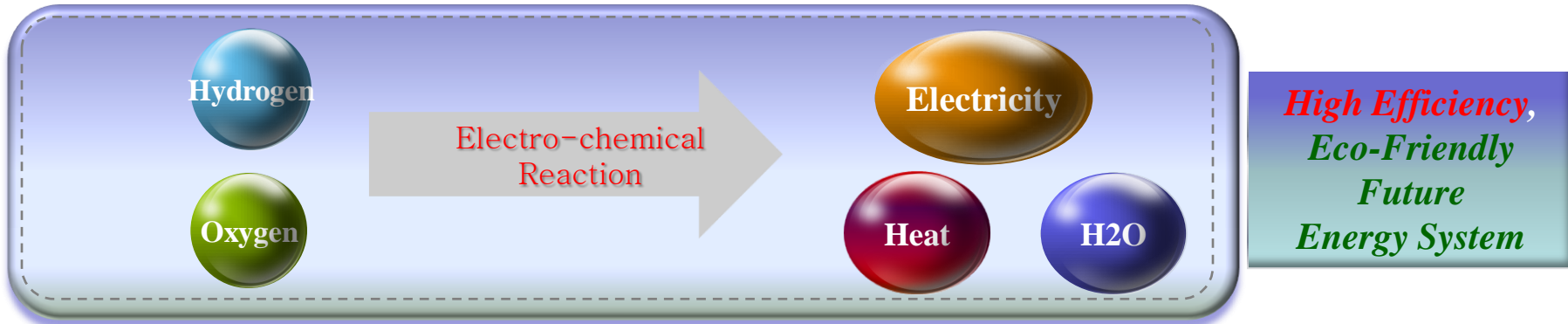
Business Process of Fuel Cell Power



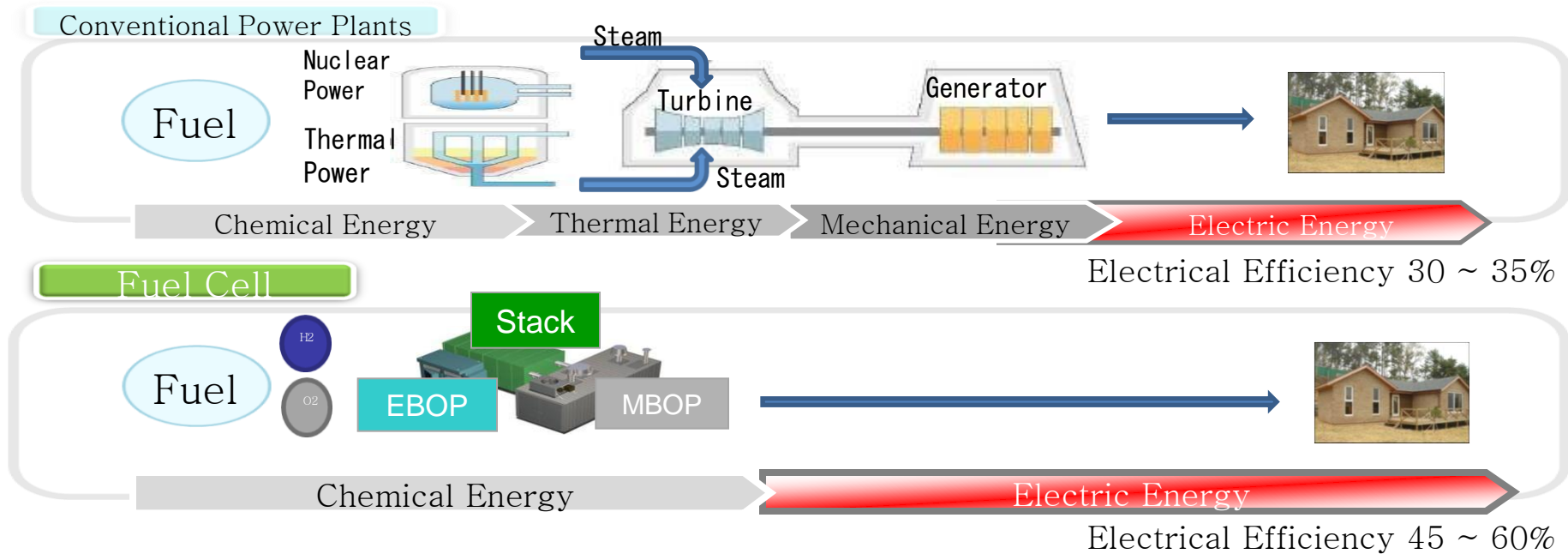
Intro. Of Fuel Cell 1-5

Principle of Fuel Cell

The basic principle is "Counter Reaction of Water Electrolysis"



Comparison to the Existing Electric power Source

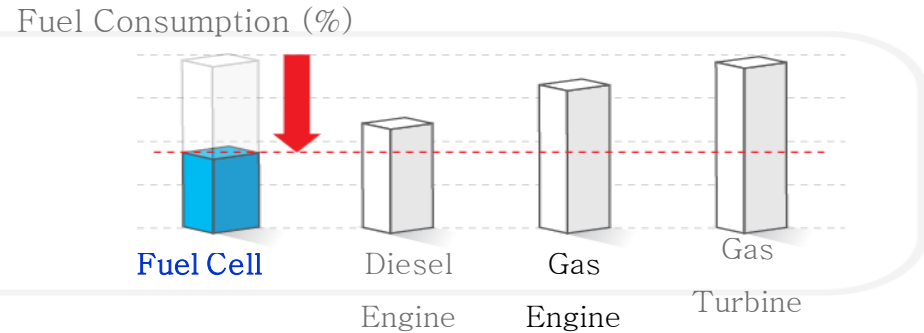


Intro. Of Fuel Cell 2-5

Technical Analysis of Fuel Cell 1-2

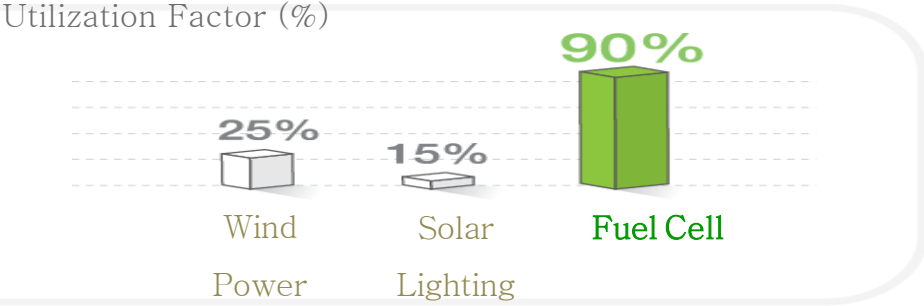
1

High Efficiency Saving Fuel
 Electrical Efficiency 47%,
 Composite Eff. 60%



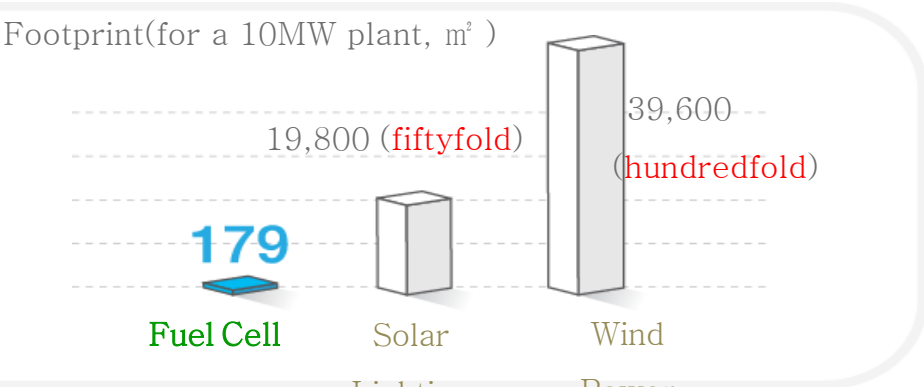
2

Reliable for 24/7
 High Utilization Rate, 90%



3

Minimum Footprint
 Requires minimum area of installation
 amongst all the new & renewable energy



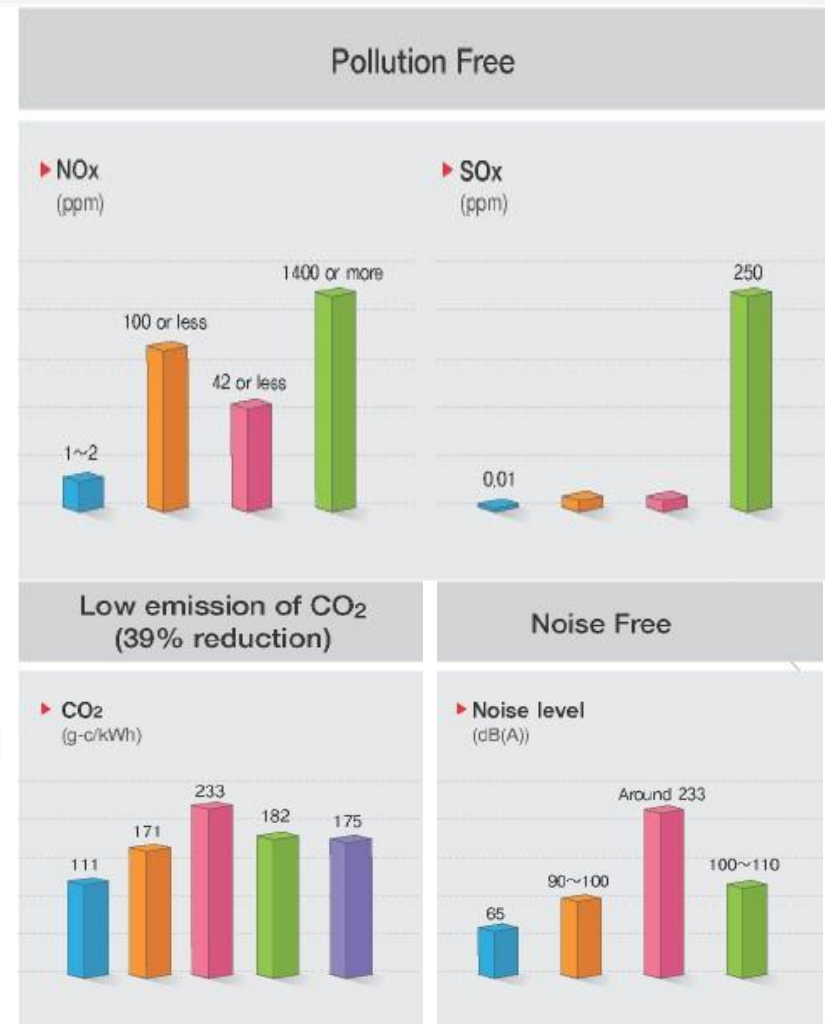
Intro. Of Fuel Cell 3-5

Technical Analysis of Fuel Cell 2-2

4




Eco-Friendly Energy

- Pollution Free
- CO₂ Reduction
- Noise Free (Less than 65dB(A))



Intro. Of Fuel Cell 4-5

Comparison to the other electricity supply sources

Class.	Fuel Cell	Solar Lighting	Wind Power	Remarks
Util. Factor	90 %	15%	25%	'as of '08 (KEMCO)
Demanded Area	179m ² · Flexible cond. of location	10,000m ²	20,000m ²	Per 1MW
Feature	· Stable Op. & High Eff. · Simultaneous Production (Electric Power &	· Using Natural Resources · Needs Generating Cost/ · Limited Area	· Using Natural Resources · Limited Area	
Location	· Small-Scale · Possible to utilize By-product Gas	Area (Needs much Sunshine)	The Up-Country	
Example	Taegu TCS1 (5.6MW) 	Leipzig, Germany 	Long Island offshore, U.S. 	(Source: '08 Policy Reporting, Korea Environment Institute

Intro. Of Fuel Cell 5-5

Classification

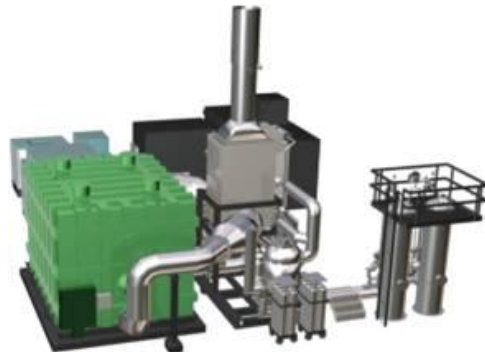
100kW

- Install. Area : $\geq 99\text{m}^2$
- Output
: AC100kW
- Application
: Bldg., Apartment,
Park, etc.



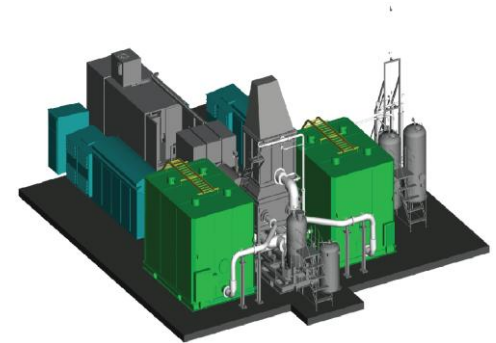
1.4MW

- Install. Area : $\geq 490\text{m}^2$
- Output
: AC1,400kW
- Application
: Universities, Manufacturing
facilities



2.8MW

- Install. Area : $\geq 990\text{m}^2$
- Output
: AC2,800kW
- Application
: Power Plant, Small Society



Status of Fuel Cell Business

Domestic Installation Status

Under the Support Policies, Settled Domestic demand-shaping & First-Hit for Bldg. Application

- **Under** Feed-In-Tariff: Domestic Sales (40MW)
 - Installed Seoul, Pusan, and Taegu (Big-City Centered)
 - Switching to Big Scale Centered (From small scale)
 - Namdong Power Plant : 250kW('06) → 2.4MW('08)
→ 2.8MW('09) → Multi-MW
 - Parallel-ADG (In case of Pusan Sewage disposal plant)
 - Supply heating together with electric power (Nowon district)
- **On negotiation with targeted companies against RPS('12)**
 - Grand Scale of demand (Owing to High-efficiency, High utilization rate)
 - Expected install. of 80MW scale for power plants
(Appx. 30% RPS market)
- **Expected gradual expansion (for Bldg. Application)**
 - In operation of the Seoul Pilot Project of fuel cell for Bldg. (Under Seoul' s auspices)
 - Expected expansion to private bldg owners
(due to Revision of RPS, and Accredited scheme for eco-friendly bldg)



Status of Fuel Cell Business

Overseas Market Penetration

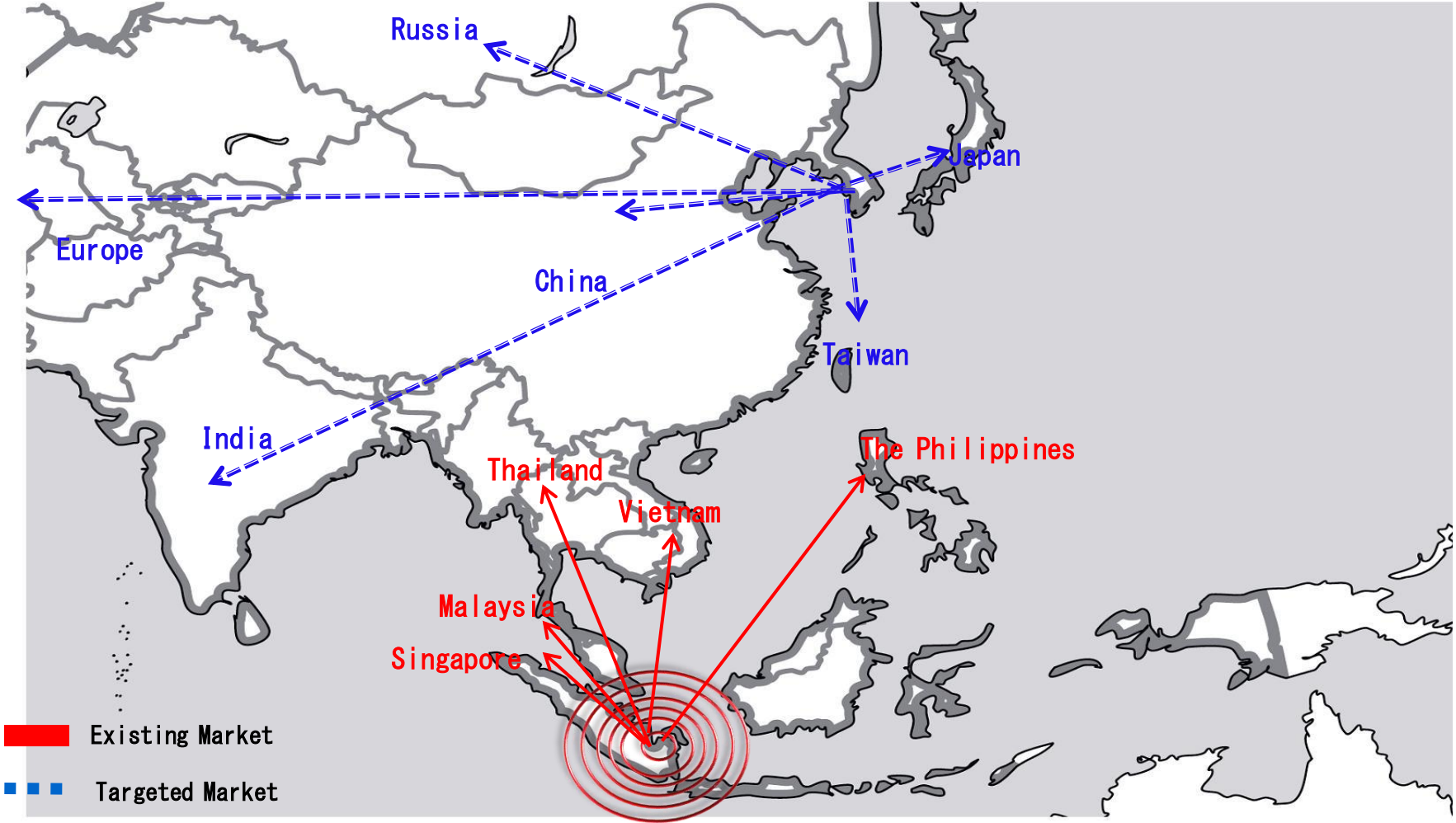
- **Security the basis of the entry of Overseas market, based on the Domestic Business Exp.**
 - Localization, Establishment of service system, Cost reduction
 - Security of the Operational Competence of business, and Global Network Building up

- **Expansion of the business to the Global Domain after penetrating into the Southeast-Asia, and the Middle East**
 - Development of the markets that require high power rates (including sectors which need low fuel expenses)
- **Indonesia Reference Project**
 - Jakarta 300kW Project
 1. Fuel cell Pilot Project in Ancol, Jakarta (Appealed by KOICA)
 2. Supply electric power to Desalination plants ('12~)

- **Other East-Asian countries**
 - Pilot Project of Fuel Cell Plant utilized bio-gas of Bottling Company (The Philippines)

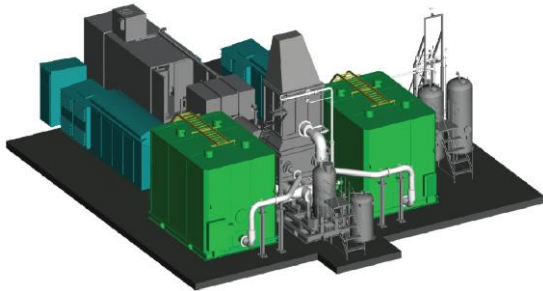
Status of Fuel Cell Business

Overseas Market Penetration

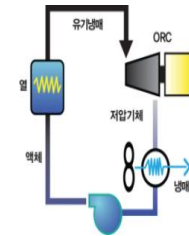


Status of the fuel cell Develop.1-5

Convergent products based on MCFC

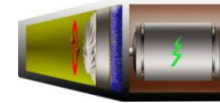


ORC
53%



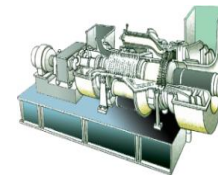
Fuel cell
+ ORC
Add. Generation
using waste heat
recovery

**Differential
Pressure
generation**
63%



Fuel cell
+ Differential
pressure
generation

Turbine
65%



Fuel cell
+ Gas Turbine

**Carbon
Capture**
0 CO₂



Fuel cell
+ Carbon Capture

Status of the fuel cell Develop.2-5

Applied to Various Fields

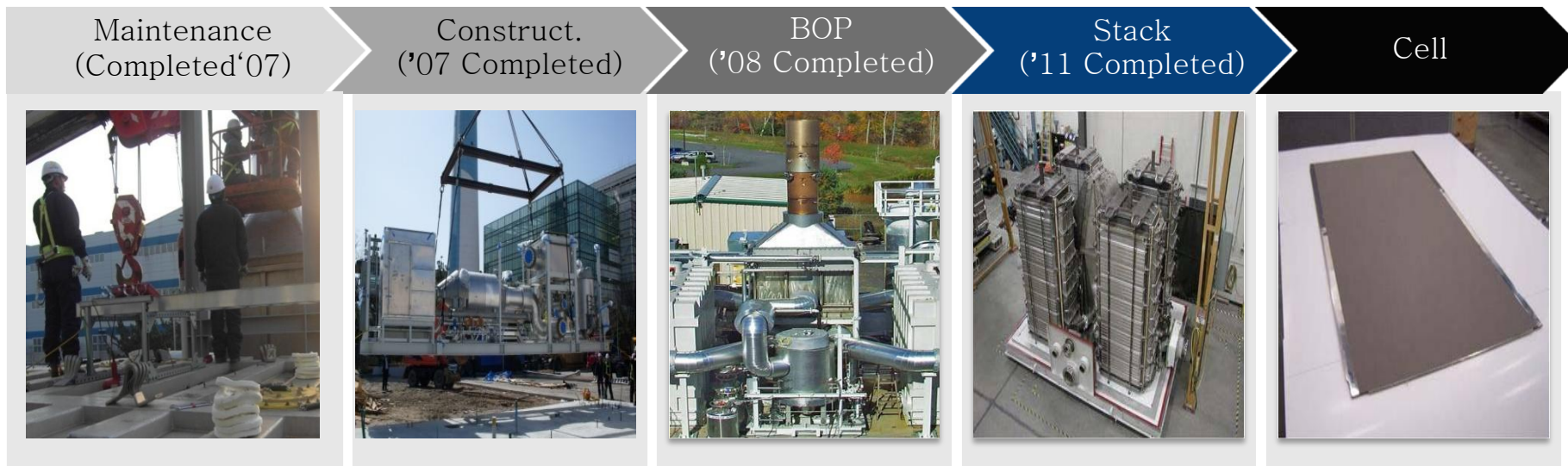


	Stationary (Stand-alone)	Uninterrupted Power Generation	Vessel Engine	Large-scaled Fuel Cell
Potential customer	Apartment, Univ., Gov. building	IDC, industrial complex	Shipping company	Utility, IPP
Introducing factor	Emission reduction within metropolitan city territory	Countermeasure of electricity failure	'16 MARPOL observance (NOx, carbon tax, etc.)	RPS (renewable portfolio standard) District Heating
R&D field	Compact design, load management	Fast load following	Optimization on marine circumstance, fuel conversion, load following	Mass production, high efficiency by turbine combination
Released	'11	'11	'16	'15

Status of the fuel cell Develop.3-5

Localization of MCFC

Establishment of MCFC Manufacturing System-in-itself ('11) Pursuing of Capacity Diversification of MCFC Fuel Cell



70% Localization

- Construction of BOP Manufacturing plant (Sep. '08)
- Establishment of the Supply Chain foundation & Under the Independent New Model
 - Completed localization (MBOP, 67%), and 100% of EBOP
 - Expected localization of fuel cell for Bldg., Vessel Engine, and Large-Scale Power Plant
- Establishment of the production system in-itself as the completion of the fuel cell power plant (Mar. '10)

Status of the fuel cell Develop.4-5

SOFC Tech. Development

SOFC (Solid Oxide Fuel Cell) which will be developed by POSCO Power, is a next generation fuel cell power generation system

SOFC Localization Road Map

1kW Stack
(2006)



2kW Stack
(2007)



5kW Stack
(2008)



10kW Stack (2010) 25kW Stack (2010)

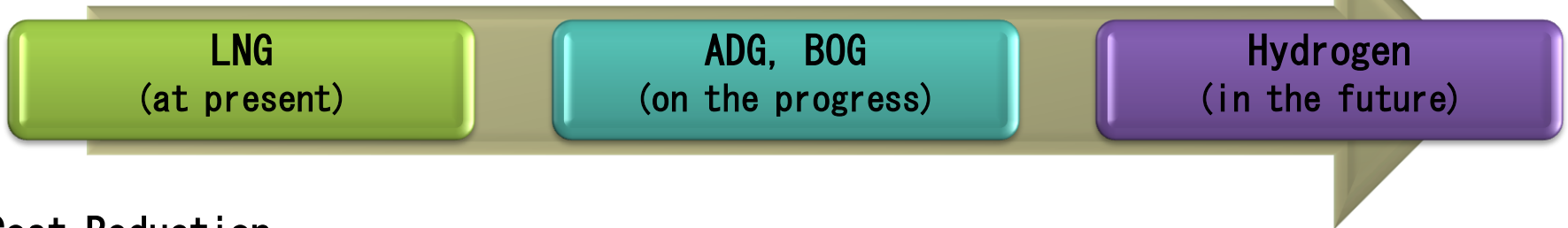


Product mass production & Continuous develop. MW-grade large scale system

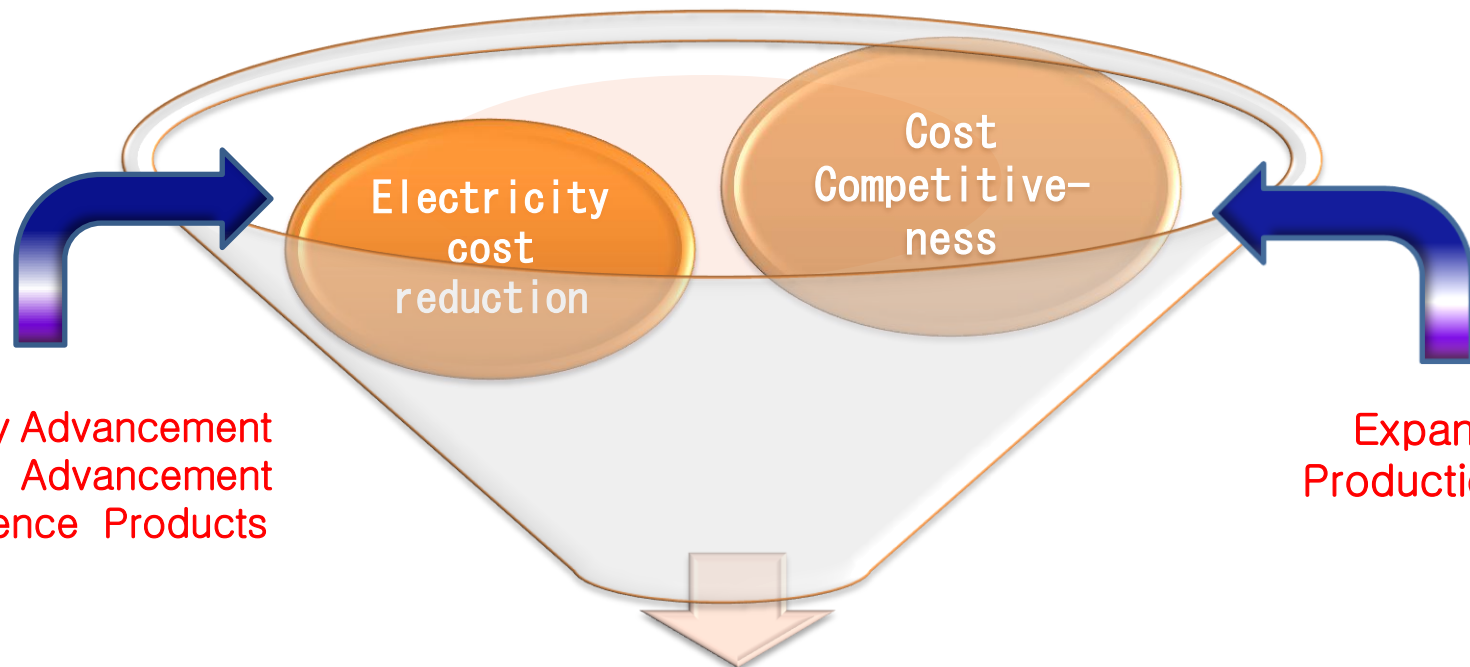
Status of the fuel cell Develop.5-5

Advance Development of Fuel Cells

Fuel Diversification



Cost Reduction



- Efficiency Advancement
- Tech. Advancement
- Convergence Products

Expanding
Production Line

Profit Improvement

Green Growth VISION

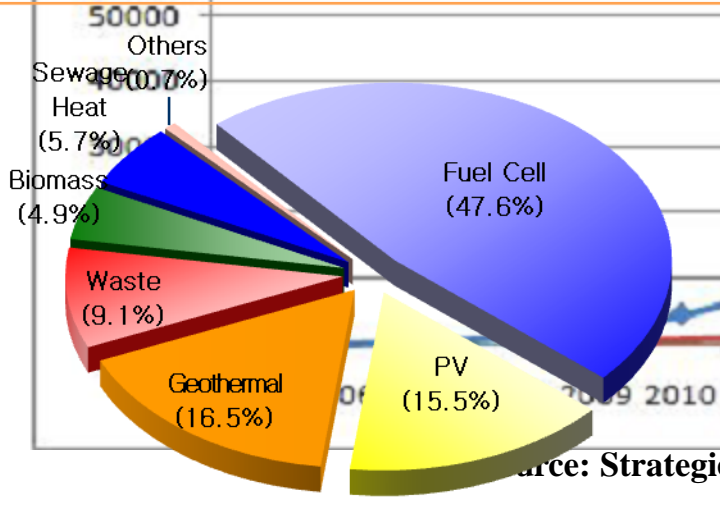
Leading Company for Green Growth

No. 1 Total Solution Provider of fuel cell for a Low Carbon Green World

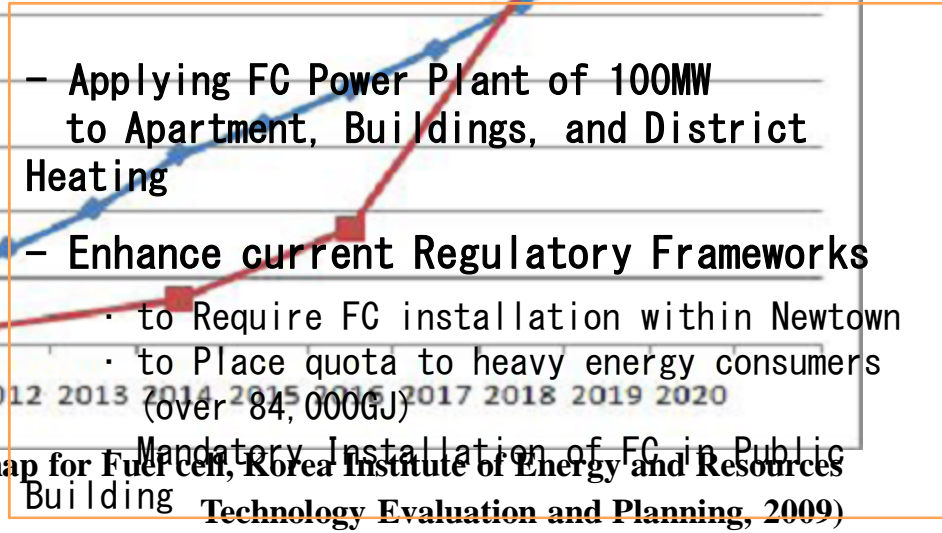
POSCO Power would be the best company to be selected & focused on the Fuel Cell Power Plant for Metropolitan Clean & Low-Carbon Energy Solution

Enviro-Friendly Green Growth Major Goals High Flexibility

[Clean Energy Use by 2030]



[Summary & Methodology]



Source: Strategic road map for Fuel Cell, Korea Institute of Energy and Resources Technology Evaluation and Planning, 2009

Green Growth VISION

National Economy Revitalization

Fostering the industrial instruments of fuel cell, our business areas will achieve CSR, and Betterment Business environ. for SME.

Supplier

Ceramic, glass

Ceramic Industry

Ni, Alloy
Metal processing

Metal

Controller,
Measuring Machine

Electricity &
Electronics

Bio-Mass,
Fuel Reformer

Chemicals

Tech. related to
Fuel cell Power
System

Develop. Of the
Application of
Raw material
system

Buyer

Const-
ruct.

Bldg., Apartment,
Arcade

Appara-
tus

Aux. Power System

Electricity
Electronics

Power supply
For emergency

Elec. Power
generation

LNG Plant
IGFC Plant